	FY 2021 Net (Exp – Rev)	FY 2022 Net (Exp-Rev)	Net \$ Change	Net % Change
Operating Budget	\$5,695,275	\$6,052,705	\$357,430	6.3%
Operating Budget CIP	\$255,000	\$128,383	\$(126,617)	-49.7%
Debt Service	\$868,630	\$750,925	\$(117,705)	-13.6%
Subtotal	\$6,818,905	\$6,932,013	\$113,108	1.7%
Add: Overlay & Credits	\$266,750	\$266,750	\$ -	- %
Add: All Warrant Articles	\$843,100	\$563,100	\$(280,000)	-33.2%
To be Raised through Taxation	\$7,928,755	\$7,761,863	\$(166,892)	-2.1%

#### **Budget-Wide Highlights**

- ➤ Salaries reflect increases for Cost-of-Living Adjustment (COLA) and Merit
  - ➤ Combined Average of 3.2%-Financial Impact \$109,536
- ➤ Health Insurance premiums will increase 2.7%
  - ➤ Financial Impact-\$24,300
- ➤ Effective July 1, 2021 New Hampshire Retirement rates will increase as follows:
  - ➤ Police 33.88% from 28.43% +20%-Financial Impact \$120,611
  - ➤ Employee 14.06% from 11.17% +26%-Financial Impact \$66,925
  - Fire 32.99% from 30.09% +10% (Chief Only)-Financial Impact \$2,848
  - ➤ Total Financial Impact-\$190,384

- >General Government
  - ➤ Proposed FY 2022 Expenditures decreased from the FY 2021 Budget by \$(294,428)/-8.3%
    - ➤ Reduction of Staff in Office of Community
      Development-All Personnel Costs-\$(74,600)
    - ➤ Reduction in Permitting Software Costs-\$(38,000)
    - ➤ Reduction In Personnel Related Costs in Other General Govt.-\$(156,800)
    - ➤ Reduction of Staff in Buildings & Grounds-\$(58,440)
    - ➤ Reductions in Other Departments-\$(29,100)
    - ➤ Increase in IT Operations-\$31,057
    - ➤ Increase in Other Misc. Dept. Expenses-\$31,500

- ➤ Proposed FY 2022 Revenues decreased from the FY 2021 Budget by \$(311,590)/-12.8%
  - ➤ Reduction in Interest Income due to historically low interest rates-\$(103,000)
  - ➤ Reduction in Property Taxes-Interest/Penalties-\$(25,000)
  - ➤ Municipal Aid-State of NH-\$(89,353)
  - ➤ Reduction in Other Fund Transfers to the General Fund \$(61,009)
  - ➤ Reduction of Building Permit Fees and TIF Transfers-\$(26,500)
  - ➤ Reduction in Upstairs Hall Rentals-\$(9,000)

- ➤ Public Safety
  - ➤ Proposed FY 2022 Expenditures increased from the FY 2021 Budget by \$241,356/9.8%
    - ➤ Increase in Police Expenditures of \$190,873/10.8%
    - ➤ Increase in Retirement due to the change in rates effective July 1, 2021. The new rate is 33.88% compared to the present rate of 28.43%-\$120,611
    - ► Increase in Salaries and Related Costs-\$64,106
    - ➤ Staff Development Costs-\$10,000
    - ➤ Training-\$6,355
    - ➤ Misc. Expense Savings-\$(15,161)

- ➤ Public Safety (Cont.)
  - ➤ Increase in Fire Expenditures of \$52,959/8.4%
  - ➤ Increase in Fire Operations Salaries and Related Costs-\$66,370
  - ➤ AED Replacement-CIP \$10,168
  - ➤ Reductions in Buildings and Grounds and Fire Vehicle Equipment Costs-\$(18,290)
  - ➤ Reduction in Fire Administration-\$(7,540)
- ➤ Proposed FY 2022 Revenues increased by \$2,125/.8%
  - ➤ Increase in Police Revenues of \$22,150/13.4%. Primarily related to Special Detail Revenues.
  - ➤ Decrease in Fire Revenues of \$(20,025)/-18.3%. Primarily related to a reduction of anticipated Town of Sharon billing for fire support.

- ➤ Public Safety (Cont.)
  - ➤ Decrease in Emergency Management Expenditures of \$(2,476)/-12.4%. Primarily related to Emergency Management Administration
- ➤ Highways and Streets
  - Proposed FY 2022 Expenditures decreased from the FY 2021 Budget By \$(568,259)/-25.9%
    - ➤ Reduction of Staff and related costs in Highway Operations-\$(44,400)
    - ➤ Reduction in Highway Administration-\$(12,661)
    - ➤ Reductions in Highway Buildings & Grounds-\$(7,035)
    - ➤ Reductions in Vehicle Costs-\$(2,110)
    - ➤ Reduction in CIP Items-\$(280,000)-FY 21 Snow Blower-\$(335,000) FY 22-Stormwater Separation & Sidewalks \$55,000
    - > FY 21West Peterborough-Union Street-\$(256,000)
    - ➤ Increase in Contracted Services and Other Operations Expenses \$30,000
    - ➤ Increase in Street Lighting Costs-\$4,135

### **Department Specific Highlights**

- ➤ Highways & Streets (Cont.)
  - ➤ Proposed FY 2020 Revenues decreased from the FY 2021 Budget by \$(445,000)/-62.9%
    - ➤ Reduction in Transfers From W. Peterborough- \$(377,000)/-80.7%
    - Reduction in Reimbursement for Plowing Depot Sq. \$(15,000)/-60.0%
    - ➤ Reduction in DOT Highway Block Grant-\$(37,880)/-19.9%
    - ➤ Reduction in Reimbursement for Conval Vehicle Fuel Purchase-\$(5,000)/-33.3%

#### **≻**Sanitation

- ➤ Proposed FY 20 Expenditures increased by \$5,036/1.4%
  - ➤ Increase Post Closure-S. Mitchell-\$1,500/2.7%. Increased cost estimated from consulting firm-GEO Insight
  - ➤ This budget is level funded with revenues offsets from NHBB and Town's Environmental Trust Fund.

### **Department Specific Highlights**

- ➤ Sanitation (Cont.)
  - ➤ Recycling Expenditures increased from the FY 2021 Budget by \$3,536/1.2%
    - ➤ Increase in Administration Costs-\$1,694/6.0%
    - ➤ Increase in Operations Costs-\$4,424/1.9%
    - ➤ Increase in Buildings and Grounds Costs-\$1,272/5.0%
    - ➤ Reduction of Vehicle Maintenance Costs-\$(5,575)/-45.3%
    - ➤ Increase in Hazardous Waste Days Costs-\$1,721/26.9%

#### > Human Services

➤ Proposed FY 2022 Expenditures increased from the FY 2021 Budget by \$5,167/4.0%. The increase is primarily related to Salaries and Related Costs.

- > Culture and Recreation
  - ➤ Proposed FY 2022 Expenditures decreased from the FY 2021 Budget by \$(2,550)/-.02%
    - ➤ Reduction in Library Costs of \$(74,723)/-11.7%
    - ➤ The Primary Reduction is related to a \$60,000 Capital Outlay in the FY 2021 Budget. There was Revenue Offset for this item.
    - ➤ Reduction in Administration-\$(559)-.01%
    - ➤ Reduction in Operations-\$(1,025)-1.3%
    - ➤ Reduction in Buildings and Grounds-\$(12,339)/-14.3%
    - ➤ Reduction in Keyes Sage House-\$(800)/-22.9%

- ➤ Culture and Recreation (Cont.)
  - ➤ Increase in Recreation Expenditures of \$72,747/13.5%
  - ➤ Increase in Administration Costs-\$21,886/10.2% which is primarily related to Salaries and Related Costs due to a FY 2021 Budget error in Salaries.
  - ➤ Decrease in Operations-\$(3,958)/-5.4%
  - ➤ Decrease in Buildings and Grounds-\$(1,505)/-1.0%
  - ➤ Decrease in Vehicle and Equipment Maintenance-\$(9,145)/-56.5%
  - ➤ Increase in Capital Outlay-\$63,251. New Zero-Turn Mower-\$13,251 and \$50,000- PCC Building Assessment CIP. Offsetting Revenue.

- ➤ Culture and Recreation (Cont.)
  - > Expenditures for Parks are \$50,568 compared to the FY 21 of \$50,717-\$(149)/-.03%
  - ➤ Expenditures for Patriotic Purposes are \$6,000 which is the same as the FY 21 Budget
  - > Expenditures for the Conservation Commission are \$3,125 compared to the FY 21 Budget of \$3,550-\$(425)/-12.0%
  - ➤ Expenditures for the Heritage Commission are \$1,000 which is the same as the FY 21 Budget
- ➤ Proposed FY 2022 Revenues decreased-\$(42,495)/-20.4%
  - ➤ Decrease in Library Revenues of \$(83,000)/-59.8%. Primarily related to a reduction in Trust Fund Revenues of \$(76,000) and Other Misc. Revenues of \$(11,000), offset by an increase in Rental Revenues of \$4,000.

- > Culture and Recreation (Cont.)
  - ➤ Increase in Recreation Revenues of \$44,873/102.7%. Primarily related the to the revenue offset of \$50,000 from the Albert Noone Fund for the PCC Building Assessment.
  - ➤ Decrease in Rental Revenues-\$(2,127)/-25.5%
  - ➤ Decrease in Pool Registrations-\$(4,000)/-18.2%
  - ➤ Decrease in Parks Revenues-\$(4,368)/-17.2%. Primarily related to a reduction in Revenues from the W. Peterborough TIF.

- > Economic Development
  - ➤ This Department has 2 Components-EDA and Community and Economic Development
  - ➤ EDA-Proposed FY 2022 Budget is \$10,000. This compares to the FY 2021 Budget of \$5,000. The increase is primarily related to Social Media/Website Activities and Supplies.
  - ➤ Community and Economic Development-Proposed FY 2022 Budget is \$14,000. This is a newly developed endeavor to increase Community Engagement-Housing Task Force, as well Community Events.

- ➤ Debt Service
  - ➤ Proposed FY 2022 Expenditures increased from the FY 2021 Budget by \$117,124/9.2%
    - ➤ Existing GOB decreased-\$(6,656)/-.095%
    - ➤ New Debt-Main St Bridge, Town Hall Reno, Library, Transcript Dam, DPW Facility increased \$123,780/25.0% from the FY 2021 Budget. The DPW Facility is \$62,500.
  - ➤ Proposed FY 2022 Revenues increased from the FY 2021 Budget by \$204,829/51%
    - ➤ Utilized 50% of the Main St. Bridge and Library Expendable Trusts-\$207,501

#### Other Funds

- ➤ Pay-As-You-Throw
  - Proposed FY 22 Expenditures increased from the FY 21 Budget-\$21,590/25.7%
    - ➤ Sanitation/Recycling Costs-Disposal and Hauling charges increased \$13,590/20.2%
    - ➤ Supplies-Purchase of PAYT Trash Bags increased \$8,000/47%
- > Water
  - Proposed FY 22 Expenditures increased from the FY 21 Budget-\$360,549/27.7%
    - ➤ Water Special Articles increased \$250,000/125.0%. FY 22 Budget has \$450,000 for the Watermain Relocation-Rte. 101 Bridge. FY 21 has \$200,000 for Cold Stone Springs Engineering Services.
    - ➤ Increase in Water Operations-\$56,701/17.9%. Primarily Salaries and Related Costs.

### ➤ Water (Cont.)

- ➤ Water Meters, specifically Supplies increased \$22,000/440.0%. The FY 21 Budget was \$3,000, FY 20 Actuals were \$26,360.
- ➤ Water Capital Outlay decreased \$(17,500)-36.8% related to not purchasing a vehicle.
- ➤ Debt Service increased \$81,974/23.0% due to Cold Stone Springs.
- ➤ Proposed FY 2022 Revenues increased-\$360,549/27.7%
  - ➤ Watermain Relocation-Rte. 101 Bridge-Utilization of Capital Reserve, Grants, Fund Balance-\$450,000
  - ➤ Water Utility Billing decreased \$(81,561)/-6.3%. Estimate based on 3 YR Average

#### > Wastewater

- ➤ Proposed FY 22 Expenditures decreased from the FY 21 Budget-\$(56,898)/3.7%
  - ➤ Reduction in Wastewater Administration-\$(13,566)-21.2%
  - ➤ Reductions in Operations-\$(11,941)-2.8%
  - ➤ Reductions in Building and Grounds-\$(12,560)-44.2%
  - ➤ Reductions in Vehicle Costs-\$(16,290)/-7.8%
  - ➤ Increase in Capital Outlay-\$57,500/121.1%. This is primarily related to building a capital reserve for the VAC Truck-\$75,000-CIP
  - ➤ Reduction in Transfer to General Fund-\$(63,139)-57.0% related to Health Care Costs

- ➤ Wastewater (Cont.)
  - ➤ Proposed FY 2020 Revenues decreased from the FY 2021 Budget by \$(56,898)/-3.7%
    - ➤ Reduction in Operations Revenues-\$(32,000)/-15.2%. Primarily related to the FY 2021 Budget being overstated.
    - ➤ Reduction in Interest Income-\$(12,080)-80.5%. Historically low interest rates.
    - ➤ Reduction in Solar System Revenues-\$(14,000)/-14.7%. Lower rates from Eversource for electricity made available from the Solar Array.

### >Ambulance Revolving Fund

- ➤ First Draft In-Progress. Expected Completion for Review-January 12, 2020
- > Recreation Revolving Fund
  - ➤ Proposed FY 2020 Expenditures decreased from the FY 2021 Budget by \$(16,512)/-8.7%
    - ➤ Reduction in Operations Expenses of \$(10,713)/-6.8%
    - ➤ Reduction in Community Center Expenses of \$(5,799)/-17.6%
  - ➤ Proposed FY 2020 Revenues decreased from the FY 2021 Budget by \$(16,512)-8.7%
    - ➤ Reduction in Program Income of \$(13,512)/-8.6%
    - ➤ Reduction in Community Center Rental Income of \$(3,000)-9.0%

#### >PEG Station

- ➤ Proposed FY 2020 Expenditures decreased by \$(49,869)/-72.3%
  - ➤ The decrease is primarily related to FY 21 Expenses to upgrade technology in the Selectboard Room-\$(46,484)/-70.9%
  - ➤ Reduction in Transfers to General Fund-\$(3,385)
- ➤ Proposed FY 2020 Revenues decreased by \$(49,689)/-72.3%
  - Funds utilized for the FY 21 technology upgrade came from the PEG Station Fund Balance-\$(48,385)
  - ➤ Cable Franchise Fees decreased \$(1,484)/-7.2%